



N.C. CENTER FOR
PUBLIC POLICY
RESEARCH

From The Center Out

The Newsletter of the North Carolina Center for Public Policy Research
Your source for nonpartisan research and analysis on state policy issues
Fall 2010

LATEST RANKINGS SHOW NEW TOP LOBBYIST AND NEW GENERATION OF MOST INFLUENTIAL LOBBYISTS IN LEGISLATURE

The Center's latest rankings of the 55 most influential lobbyists in the state legislature reveal a new top lobbyist in Raleigh and 13 newcomers to the rankings. Also, many of the lobbyists who gained influence were on both sides of new laws to regulate and tax alcohol and tobacco. The rankings are based on surveys of all legislators, registered lobbyists based in North Carolina, and the capital news media.

"A new generation of lobbyists is influencing public policy in North Carolina," said Sam Watts, the Center's policy analyst who conducted the survey. "Only one of the lobbyists rated as most influential in our first set of rankings in 1982 is still lobbying."

A New #1

Topping the list for the first time is John McMillan, a lobbyist with the law firm of Manning, Fulton & Skinner, PA in Raleigh. McMillan represented 25 clients during the most recent legislative session, including Anheuser-Busch, the Insurance Federation of North Carolina, the Pharmaceutical Research & Manufacturers of America, the N.C. Symphony Society, and SAS Institute. McMillan has been ranked among the most influential lobbyists in the state since 1993. He succeeds Roger Bone at the top of the rankings. Bone was a former legislator and contract lobbyist who held the top slot in the 2007-08 session but died in January 2009.

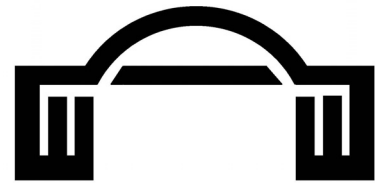
"There are any number of very effective lobbyists who represent their clients' interests with legislators," said McMillan. "They all know that the most effective lobbying involves developing trusting relationships with legislators and providing them with timely, relevant, and accurate information."

13 Lobbyists Ranked Among the Most Influential for the First Time

The highest-ranked of the lobbyists who are ranked for the first time is Roger Bone's son, Fred Bone, who appears in this top group for the first time at 8th. The other 12 newcomers to the list include: Johnny Tillett at 24th, Lori Ann Harris (27th), Dean Plunkett (30th), Bruce Thompson (33rd), Lisa Martin (45th), Al Ripley (46th), David Barnes (47th), Joe Stewart (48th), Scott Gardner (51st), Estherine King Davis (52nd), Hurshell Baggett (53rd), and Frank Gray (54th). Six of these 13 newcomers to the rankings are contract lobbyists with multiple clients.

"The challenge at the beginning was learning how the General Assembly works and getting to know legislators, staff, and other lobbyists," said Johnny Tillett of McGuire Woods Consulting, who represented 24 clients and is new to the rankings. "I was fortunate to have several good mentors starting out who helped me with my learning curve. Many of the veteran lobbyists helped the newcomers. I think that you earn respect as a lobbyist the same way you do in any profession – by having a reputation for integrity and honesty and by working hard."

*Rankings of the Most Influential Lobbyists
in the North Carolina General Assembly*



A report by

The North Carolina Center for Public Policy Research

*Sam Watts
September 2010*

Influence Builds When a Policy Issue Is Hot

The Center said hot issues often lead to lobbyists being ranked among the most influential. They may be ranked among the most influential in one session and not ranked in another when the issue on which they lobby gains or loses importance in the legislature. For example, the 2009 legislature passed a ban on smoking at most restaurants and bars and increased excise taxes on beer, wine, liquor, cigarettes, and other tobacco products. Lobbyists working on both sides of these debates rose this session, while those working for real estate and home-building issues declined in the rankings since the 2007-08 session when a real estate transfer tax option was a hot issue before the legislature.

At least seven of the lobbyists who gained in the new rankings worked on alcohol and tobacco issues during the 2009 long session. For example, Gene Ainsworth lobbied for Reynolds American and ranked 35th, gaining nine slots since the last legislative session. Dean Plunkett, ranked 30th, made the rankings for the first time while lobbying for the N.C. Beer and Wine Wholesalers Association. Other lobbyists working on alcohol and tobacco issues who rose in the rankings include John McMillan (1st), Sandy Sands (3rd), Fred Bone (8th), Ken Melton (31st), and Frank Gray (54th).

By contrast, the issue that boosted the rankings of many influential lobbyists in the 2007-08 session was legislation that allowed counties to place either a real estate transfer tax or a sales tax increase on local ballots for voter approval. Three lobbyists whose influence rose that session saw their rankings decline in the 2009-10 session. Mike Carpenter, who represents the N.C. Home Builders Association, dropped seven spots to 21st in the new rankings. Tim Kent and Rick Zechini, both of whom represented the N.C. Association of Realtors, also dropped in this year's rankings. "Still, to be ranked as one of the top 55 lobbyists at all is a mark of influence in the legislature," said the Center's Watts.

Two Legislative Liaisons for State Agencies Make the Rankings

Two lobbyists for state agencies also were ranked among the most influential. Andy Willis, the legislative liaison for Governor Beverly Perdue, rose to 12th, gaining 17 spots over his previous ranking when he lobbied for the 16-campus UNC system. Historically, the legislative liaisons for the governor's office and the UNC system have fared well in the rankings. The only other legislative liaison for a state agency ranked highly this session is Kevin Howell at 26th, representing North Carolina State University. Howell represented former Gov. Mike Easley in the last legislative session.

A Record Number of Contract Lobbyists Who Represent Multiple Clients Are in the Top Echelon

A record number of contract lobbyists are ranked among the most influential this year – 29 of the top 55, including 11 of the top 15. Contract lobbyists represent multiple clients, and most of them are attorneys. Because they have multiple clients, they maintain a constant presence in the legislature. Center analyst Watts said, "The rise of contract lobbyists is evidence that lobbying has become a full-time job for many. This is the second session in a row with a record number of contract lobbyists ranked among the most influential."

A Single Client Using Teams of Lobbyists Is a Growing Trend

Another pattern in the rankings is for teams of lobbyists to represent one powerful client. Among the 23 lobbyists who work for a single for-profit or nonprofit client, there are five pairs of lobbyists in the top 55 that work for the same organizations. These five companies and associations are: Blue Cross and Blue Shield of N.C., represented by Ken Wright (18th) and Mark Fleming (28th); the N.C. Chamber, a business group represented by John McAlister (13th) and Joe Stewart (48th); the N.C. Home Builders Association, represented by Mike Carpenter (21st) and Lisa Martin (45th); the N.C. Medical Society, represented by Hugh Tilson Jr. (11th) and Hurshell "Chip" Baggett (53rd); and the N.C. Association of Realtors, represented by Rick Zechini (20th) and Tim Kent (39th).

The 13 companies, associations, or nonprofits which employ a lobbyist on the list are N.C. Advocates for Justice, represented by Richard Taylor Jr. at 16th; Progress Energy, represented by Kathy Hawkins (now with Duke Energy) at 17th; the N.C. Beer & Wine Wholesalers Association, represented by Dean Plunkett (30th); the N.C. Sheriffs Association, by Edmund Caldwell (32nd); the N.C. League of Municipalities, by Ellis Hankins (38th); the N.C. Association of Educators, then-represented by Cecil Banks (40th); the N.C. Bankers Association, by Paul Stock (42nd); Nationwide Insurance, by Susan Valauri (44th); the N.C. Justice Center, by Al Ripley (46th); the N.C. Outdoor Advertising Association, by Tony Adams (49th); Duke Energy, then-represented by Scott Gardner (now retired) at 51st; Elecricities of North Carolina, by Estherine Davis (52nd); and the N.C. School Boards Association, by Leanne Winner (55th).

Other Trends Noted by the Center

A record number of African Americans ranked among the most influential lobbyists, including Johnny Tillet (24th), Kevin Howell (26th), Lori Ann Harris (27th), and Estherine Davis (52nd). This doubles the previous record of African Americans who were ranked. Twenty-nine African Americans serve in the 170-member General Assembly.

Eight women ranked among the most influential lobbyists. The highest-ranked woman on the list is Kathy Hawkins (17th), followed by Theresa Kostrzewa (23rd), Lori Ann Harris (27th), Jennie Dorsett (36th), Susan Valauri (44th), Lisa Martin (45th), Estherine Davis (52nd), and Leanne Winner (55th). The highest number of female lobbyists ever ranked as most influential in one session was 12 in the 1997 session. Forty-five women now serve as legislators.

Why and How the Lobbyist Rankings Are Done

“The rankings of the most influential lobbyists help citizens understand which key interests and organizations have clout with legislators in North Carolina,” said Watts. “The rankings shed light on what is often an invisible process. They also show changes in the lobbying profession and illustrate which issues were the hottest.” This is the 15th time the N.C. Center for Public Policy Research has released its rankings of lobbyists.

The Center’s new lobbyist rankings are based on results from a survey conducted in November and December 2009. All 50 state Senators, 119 Representatives (one had resigned mid-session), 471 registered lobbyists (including the lead state agency legislative liaisons), and 14 state capital news correspondents were asked to list the 10 most influential lobbyists or state agency legislative liaisons during the 2009 session of the North Carolina General Assembly. Survey respondents received a list of all lobbyists and legislative liaisons who were registered with the Secretary of State at the end of the 2009 session.

How To Get a Copy of the Full Rankings

The new rankings of *The Most Influential Lobbyists in the N.C. General Assembly* are available from the Center for \$10. A set of three printed publications – including *Article II: A Guide to the N.C. Legislature* (\$25); rankings of legislators’ effectiveness, attendance, and roll call voting participation (\$10); and rankings of the most influential lobbyists (\$10) – is available for \$40. To order printed copies, write the Center at P.O. Box 430, Raleigh, NC 27602, call (919) 832-2839, fax (919) 832-2847, or order by email from tbromley@nccppr.org. You can download a PDF of the new rankings for \$10 from the Center’s Website at www.nccppr.org.

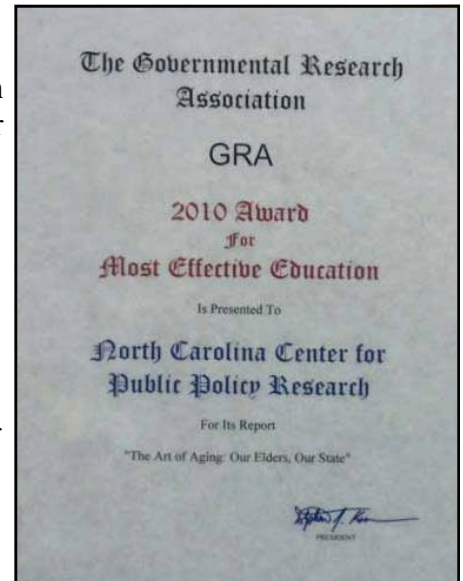
CENTER WINS TWO NATIONAL AWARDS

The N.C. Center for Public Policy Research has won two prestigious national awards for high-quality policy research from the national Governmental Research Association (GRA). The Association is a group of 33 public policy organizations in 22 states.

Award for Most Effective Education of the Public

The N.C. Center won the top award for Most Effective Education of the public for its study of key issues affecting the elderly and aging in North Carolina. In an issue of its *North Carolina Insight* journal, published earlier this year, the Center examined these issues facing North Carolina's 65-and-over population.

- With the Baby Boomers beginning to turn 65 in 2011 and North Carolina's 65-and-over population expected to increase by 80 percent by 2030, the Center said this is the largest demographic change affecting the state.
- This demographic shift has huge implications for the state budget. The biggest challenge is in the Medicaid program, which provides health care for individuals with low incomes, nursing home care for the elderly, and services for people with disabilities. The Center found that Medicaid already is the fastest-growing program in the state budget.
- Fraud committed against the elderly is a growing problem. North Carolina ranks 28th among the 50 states in the number of fraud complaints and 21st in the number of identity theft victims. Thirty-five percent of all consumer fraud complaints and 28 percent of identity theft complaints were lodged by individuals 50 aged and over. Many scam artists specifically target seniors because they are more likely to be at home to respond to calls or door-to-door scams, they are more trusting of others, their memory can be poor, and their assets often are easily converted into cash.
- The Center also found that the civic contributions of the elderly are a huge civic resource for the state and will be even more important as the state's population ages. The elderly vote at higher rates than the population at large. They return the census at higher rates than other age groups. They give a higher percentage of their income to nonprofits in the community. And surprisingly, for seniors that use the Internet, they are even more likely than the Baby Boom generation (born in 1946-64) to be civically engaged online in contacting public officials, signing a petition, or sending letters to newspaper editors.

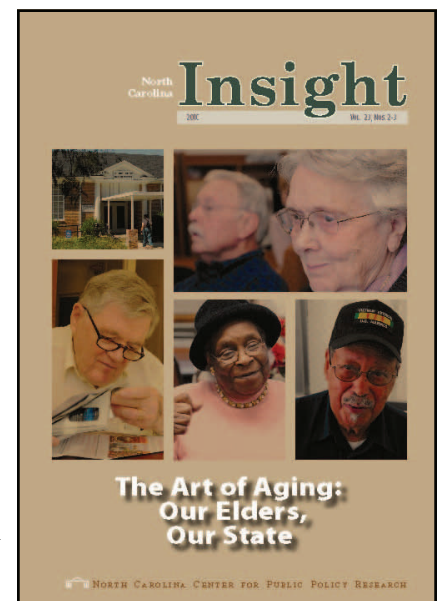


Public Education Through the Media

The Center's public education efforts included coverage in 111 articles in 66 newspapers in North Carolina. The research also was featured on public affairs programs on statewide public television ("North Carolina Now") and statewide cable TV.

Three statewide cable TV programs about the Center's research on aging issues were broadcast on "Open/net" – a live, one-hour, call-in television show produced by the N.C. Agency for Public Telecommunications. "Open/net" airs on 53 cable systems that serve more than 400 communities across our state. Time Warner Cable also featured all four pieces of the Center's research on aging issues on its statewide news channels.

Center staff also appeared on talk radio programs in Asheville, Chapel Hill, Raleigh, and Winston-Salem, as well as on the N.C. Public Radio Network and the 72 stations in the N.C. Radio News Network.



Reaching Out to the Elderly Themselves

Center staff took their research to elderly citizens at retirement centers, statewide aging conferences, senior centers, and advocacy groups for seniors. The GRA award also specifically cited the Center's innovative efforts in making the research available online to the news media and public. Center speeches and PowerPoint presentations now are available on the Center's Website (www.nccppr.org) for civic groups to use.

Educating Policymakers

The Center took its research findings and recommendations to state policymakers in both the legislative and executive branches. It sent the research to all 170 legislators and testified by video before the N.C. Legislative Study Committee on Aging. The Center also briefed the Governor's advisors, officials at the N.C. Division of Aging, and the Governor's Advisory Council on Aging.

The national GRA cited these actions taken by state government as evidence that the Center's public education efforts were effective.

- In Executive Order #41, Governor Beverly Perdue reestablished the N.C. Commission on Volunteerism and Community Service. This commission adopted a state service plan for 2010-2013, which specifically aims to harness the experience of Baby Boomers, as suggested by the Center's research on the civic contributions of seniors. The Center is working with the Division of Aging and this Commission to help them develop a plan to match seniors with opportunities to volunteer at nonprofits and public agencies.

- The legislature voted to add staff at the Attorney General's Medicaid Fraud Investigations Unit, which the Center profiled in its research on Medicaid. This followed the Governor's announcement in March of a campaign to crack down on Medicaid fraud, waste, and abuse.

- The Governor sponsored six policy roundtables across the state on key issues affecting the aging in April through June 2010. The Center produced a video (see it at www.youtube.com/nccppr) summarizing its research that was shown at each roundtable.

- Finally, in Executive Order #54, the Governor directed every state agency "to assess their readiness to serve our aging population" and "to develop strategies and proposals to strengthen their preparedness for and response to North Carolina's aging population."

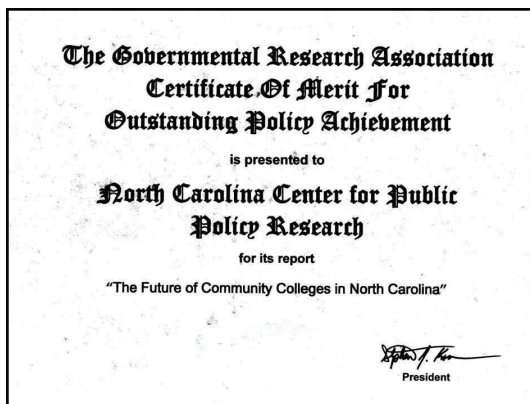
Award for Outstanding Policy Achievement

The Center also won an award for Outstanding Policy Achievement, which goes to the state-level policy group whose research leads to "tangible improvements in public policy." The Center was honored for its three-year effort to get policymakers to address critical issues facing North Carolina's community colleges.

The Center first published research on community colleges in 2008. Since then, the N.C. General Assembly has passed legislation implementing four of the Center's recommendations.

1. The Center found that lack of up-to-date equipment for worker training had forced community colleges to cancel 98 programs. As a result, the N.C. General Assembly appropriated \$5 million in 2008, \$9 million in 2009, and \$12 million in 2010 to address these equipment needs.

2. The Center documented the need for 9,000 more nurses and other allied health workers in North Carolina. It recommended additional funding for these higher-cost programs. As a result, the General Assembly appropriated \$4 million in 2008, \$4.8 million in 2009, and \$6.2 million in 2010 to address work force shortages in nursing and other allied health programs.



3. After the Center’s study showed that the number of black male community college graduates had declined for three years in a row and constituted just 8 percent of the student population, the N.C. General Assembly appropriated \$985,000 in 2008 and \$900,000 in 2010 for mentoring of minority males, a group the Center said needed special attention. In addition, the State Board of Community Colleges instituted a policy of recruiting minority males.

4. The Center was shocked to find in its study that only 21 of the state’s 58 community colleges made federal loan programs available to their students. This means that 55 percent of the students seeking degrees in community colleges – more than 177,000 students – were being denied access to the safest and most affordable way to borrow money for college. In 2009, the N.C. General Assembly established a Joint Legislative Study Committee on State-Funded Student Financial Aid to study, among other topics, community college participation in federal student loan programs. The 2009 legislature then urged all community colleges to participate in federal student loan programs, as recommended by the Center. The colleges did not act, so the Center testified before this study committee in April 2010 and recommended that all community colleges be required to participate in the federal direct loan program. The study committee agreed, and the 2010 legislature passed a law that **requires** all 58 community colleges to participate in the federal direct student loan program.



Insight editor Mebane Rash and Center director Ran Coble accepted both GRA awards on behalf of the Center. This is the sixth year in a row that the Center has won GRA awards.

About the Governmental Research Association

The national Governmental Research Association is comprised of 33 policy organizations in 22 states. GRA organizations span the country – from the Center for Governmental Research in New York and the Massachusetts Taxpayers Foundation to the Washington State Research Council, Texas Taxpayers and Research Association, and Citizens Research Council in Michigan. The GRA holds a national conference each year that focuses on key policy issues facing state and local governments across the country. It also publishes a newsletter and gives national awards selected by independent panels for policy studies that educate the public and improve public policy at the state and local levels. GRA organizations promote transparency in state and local budgets and provide information to citizens about the performance of government programs.

FIND MORE ON THE CENTER’S NEW WEBSITE

We’re happy to share exciting news about new benefits for you as a Center Member. On April 22nd, we launched our completely new Website at www.nccppr.org, which made accessible all 34 years of research and expertise of the Center to citizens 24 hours a day, 7 days a week. For example, you may be interested in our latest – “The Future of Community Colleges,” “The History of Mental Health Reform,” “Demographics of Our Growing Aging Population,” “Fraud Committed Against the Elderly,” or “Medicaid and the Elderly.” As a member, you have access to the latest Center research, updates, and notifications.

The Center also has entered the realm of social media. We are launching a new campaign called “What’s on YOUR mind?” to identify public policy issues facing North Carolina where research can make a difference —issues you believe are important for the Center to study. So...

- Find us on Facebook at www.facebook.com/nccppr
- Follow us on Twitter at www.twitter.com/nccppr
- Join us on LinkedIn at www.linkedin.com/nccppr

Top 10 Pieces of Legislation in 2010 General Assembly

1. The 2010 Budget

The legislature faced an \$800 million revenue shortfall so they cut spending. The total budget for Fiscal Year 2010-11 is \$18.9 billion; just two years ago, the budget was \$21.3 billion.

The legislature listed their 16 priorities in the budget, including:

- retention of classroom teachers
- tax credits for small businesses
- access to health care for vulnerable populations
- financial aid for needy students in community colleges and universities

Losers in the Budget:

- A. Dept. of Health and Human Services: \$371 million in cuts, including a \$51 million cut in the Personal Care Services program that helps 18,000 elderly and disable stay in their homes
- B. Children in need of immunizations – limited state reimbursement to children who are uninsured or 200% below the poverty line
- C. Out-of-state athletes who no longer get in-state tuition (This saves NC \$9.4 million and was a Center recommendation)
- D. The Forest Services Division was told to sell 10 aircraft and cut the number of pilots
- E. Backers of the idea of an international deepwater port at Southport wanted a study of the idea: instead, the \$10 million for the study was cut
- F. State employees: no pay raises, but no furloughs

Winners (This year, being a winner mostly meant you didn't get cut as much as everybody else.)

- A. Students seeking federal loans to attend community colleges as the legislature required all 58 colleges to offer federal loans now; before, only 21 did. This was the result of Center testimony before a legislative study committee.
- B. Community colleges got \$81 million for 15% enrollment growth to handle 37,000 more students attending this year. Also, community colleges got \$12 million for new equipment
- C. The UNC System got the lesser of 2 cuts: the House had cut \$175 million vs. the Senate had cut \$70 million; the final cut was \$70 million + UNC will get new revenue from a tuition increase, the 10th in the last 11 years
- D. Gov. Beverly Perdue, who got her (a) Mobility Fund: \$16 million for large transportation projects like replacing the narrow bridge over the Yadkin River near Salisbury and (b) money to increase Health Choice Kids enrollment by 2%
- E. State ferries – no tolls still on most routes + got a bigger state subsidy
- F. Teachers: 1,600 teachers whose jobs were saved by the transfer of \$121 million from lottery revenue that had been earmarked for school construction
- G. Provisions to save or create jobs: Teachers' jobs saved above
 - One NC Fund for business recruitment, especially small businesses
 - Institute for Regenerative Medicine
 - Rural Center: got \$1 million for small businesses and \$3.2 million for home grown jobs
 - Biotech Center: \$5 million

The legislature also passed a Contingency Budget with further cuts to be made if Congress doesn't extend help to the states for growing Medicaid program costs, including:

- A. Would raid reserve funds, such as the Disaster Relief Fund \$ 30 million
- B. Would use unclaimed lottery winners' money 35 million
- C. Cut Medicaid provider rates 27 million
- D. Reduce the state contribution to state employees' retirement system 139 million
- E. Levy a 1% across-the-board cut to all state agencies 178 million

2. **Ethics Bill** with three components – campaign finance, ethics, and open government provisions
 - A. **Campaign Finance**:
 1. Increases penalties for violations of campaign finance laws from misdemeanor to felony if someone gives more than \$10,000 in the name of another person
 2. Creates a database to allow searches of campaign finance records by occupation, employer, contributor, recipient, or location
 3. Makes it a crime for statewide officials to use coercion or promises of preferential treatment to get campaign contributions from people who do business with the state
 4. Appointees to major boards must disclose campaign contributions
 - B. **Ethics**
 1. Requires an ethics statement the year after a public official leaves office
 2. Makes state employees (not just legislators) wait 6 months before they can lobby their former agency [slowing the “revolving door”]
 - C. **Open Government**
 1. Makes state employees’ salary history, promotion, suspension, demotion, and dismissal letters public records
 2. Requires public records disputes to go to a mediator
 3. Allows recovery of legal fees if someone sues to get public records, is denied, but later is successful
 - D. **What Didn’t Pass**
 1. Public financing of campaigns for four statewide offices
 2. “Pay to play” provision that would protect people who are pressured to make campaign contributions (“pay”) if they contract or do business with state government (“play”) by limiting the amount of money they could give
 3. Make elected officials personally liable if campaign violations are found
3. **Video Sweepstakes Games banned** - Arose out of previous ban on video poker; All 100 sheriffs in 100 counties were for the ban; opponents said 10,000 jobs in 900 video parlors were at stake and asked the state to regulate and tax them
4. **Collect DNA sample if arrested for certain serious felonies** - Cheek swab to be taken of DNA; Previously, DNA samples were taken only if *convicted*. There were objections to the bill that it is a violation of the 4th Amendment to U.S. Constitution and its protection against unreasonable searches and seizures; this bill will be tested in court.
5. **Incentives to lure businesses** to attract data centers (Microsoft), the film industry, and green energy
6. **Reform of local ABC (alcoholic beverage control) boards** – Requires ethics policies for local boards, sets maximum salaries for local ABC managers, and curbs gifts to board members from liquor companies
7. **Campaign finance law changes** to conform state law with a U.S. Supreme Court decision in *Citizens United* case. That decision struck down prohibitions on campaign contributions by corporations and unions. The N.C. bill eliminates the state’s prohibitions against those expenditures and requires disclosure of how corporations and unions spend money on campaigns.
8. **Removing the cap on the liability of oil companies** if oil spills occur off the NC coast
9. **Car towing rules** defining the rights of a car owner if your vehicle is towed. A towing company can’t take a car unless the company’s name and phone number are printed on a sign, it can’t haul the car more than 15 miles usually, and it can’t force the car owner to waive his/her legal rights to get the car back.
10. **“The Studies Bill”** – **Authorizes various studies between sessions**, including televising House and Senate sessions, eliminating some state boards, water policy issues, childhood obesity, and local cable TV franchises

Special Thanks to Our Foundation and Corporate Contributors May-September 2010

It continues to be tough for nonprofits economically, so we greatly appreciate the support we receive from foundations. We are very grateful to **The Cannon Foundation** for their grant of \$50,000 for our study of financial aid for students in North Carolina's public and private colleges and universities and community colleges. We also thank **The Burt's Bees Greater Good Foundation** for their grant of \$10,000 for our upcoming study of state water policy, and **The McMichael Family Foundation** for their grant of \$10,000 in precious general operating support. The Center received \$5,000 from the **Cone Health Foundation** for our continuing study of mental health reform and \$2,500 from **The Mary Duke Biddle Foundation** for our financial aid study. We express our deep appreciation to these foundations.

Benefactors (\$2,000+)

Asheboro Elastics Corp.
BB&T Charitable
Foundation
BlueCross BlueShield of
North Carolina
IBM Corporation
Novartis Pharmaceuticals
Pearsall Operating Co.
Progress Energy

Patrons (\$1,000-\$1,999)

Burlington Industries Fdn.
Carolinas Healthcare Fdn.
*Ernst & Young
First Citizens Bank
Medical Mutual Insurance
Company of NC
*Mission Hospital
PSNC Energy
Talecris Biotherapeutics

Supporting Corporate (\$500-\$999)

Biltmore Farms

Capitol Broadcasting
Company
*CenturyLink
*Charlotte Regional
Partnership
*Clinipace Worldwide
The Fayetteville Observer
Golden Corral Charitable
Fund
*Grant Thornton
Guilford Mills Fund
N.C. Hospital Association
N.C. Pork Council
O'Brien/Atkins Associates
PPD Development, LP
*Presbyterian Healthcare
SAS Institute
University Health Systems
of Eastern Carolina
*Verizon
VF Foundation
*Weyerhaeuser
Greater Wilmington
Chamber of Commerce

Donors (\$301-\$499)

Bone and Associates
Mike Davis Public
Relations
Pinehurst LLC

Regular Membership Plus Members (\$300)

Advocare – Dan Mosca
Alcohol/Drug Council of
N.C. – Anne Doolan
Rep. Martha Alexander
Noel Allen
Leslie Anderson
Bob Burgin
Carolina Asphalt Pavement
Assn. – Christie Barbee
Anne Hare
*Kathy Hawkins – Duke
Energy
Alex Hess
Lynn Holmes
Harry Kaplan – McGuire
Woods Consulting
Jane Kendall & Ran Coble

Martine Kendall
Lynn Lail
Mark Lanier – UNC-W
Dr. Helen Martikainen
McGuire, Wood & Bissette
Mid-East Commission Area
Agency on Aging
Michael and Donna Miller
N.C. Academy of Family
Physicians – Dr. Gregory
Griggs
N.C. Press Association –
Beth Grace
John Orth – UNC-CH
Dennis & Betty Chafin Rash
Franklin Roberts – Batchelor,
Tillery & Roberts
Leonora Stout
Bruce Thompson – Parker
Poe Adams & Bernstein
Lawrence E. Thompson
Dr. Bert E. Walls
Smedes York

Welcome to Our New Members and Thanks to Our Renewing Members at \$100 or More

*Chase Abrams
Tom Akins
John Alexander
Richard N.L. Andrews
*LaRita L. Barber
The Hon. Wade Barber
Edmond W. Caldwell Jr.
Rick Carlisle
Katherine Chambers
Sue Cole
Wilton & Catherine Conner
Art & Jean Cooper
Paul Crissman
Brian Crutchfield
John W. & Terrie Davis III
Doug Dibbert
*Georgette Dixon

*Wendy T. Earp
*Susan Fine
The Hon. Bill Friday
*Jennifer Galletti
*Jose Garcia
James G. Hanes III
Andrea L. Harris
Dr. Martin & Ruth Hines
*Paul M. Holmes
Judge Robert N. Hunter
David P. Huskins
Glenn Jernigan
Bob Jordan
Betsy Y. Justus
Keith & Chancy Kapp
Phillip J. Kirk Jr.
Ed Kizer

Sue Kozik
*Terri Liuzzo
*Keith Loflin
Joe Long – The 4th Branch
Todd Mansfield
Pat Martinez
Karen McNeill-Miller
Dr. Darlyne Menscer
*Scott Millar
*David E. Miller
*George Miller
*Darren Mock
*Jorge Moller
Pat & Mary Norris Oglesby
George Penick
Francella Poston
Stephen Raper

*Tim Rogers
*Carlos E. Sanchez
*Dan Satinoff
*A.J. Secrist
Edwin Speas
Russ Stephenson
*Willy E. Stewart
Nancy Temple
Charlotte Short Todd
*Kevin Toomb
P.E. Upchurch
Leslie Walden
Robert Warwick
Katherine White
Hope Williams
Jerry Williams
Nina & Ralph Yeager

*Indicates new contributors or members or those **rejoining** after an absence of a year or more

BECOME AN INDIVIDUAL DONOR TO THE CENTER

As we celebrate our 34th Anniversary year, we need 100 Center members to step forward and become Donors in our Major Individual Donors Program, and 90 members already have done so. **We need 10 more!** To become a Donor, please make a three-year pledge, preferably at \$500 a year if that's possible for you. We are grateful for all multi-year pledges of any amount. And, please consider putting us in your will or making a bequest. Call Ran Coble at (919) 832-2839 to discuss becoming a Major Individual Donor or complete below:

- I/we want to celebrate the Center's 34th Anniversary year and become a **Major Individual Donor** with a commitment of:
- \$1,000 a year for ___ years, payable _____ semi-annually or _____ annually
 - \$ 500 a year for ___ years, payable _____ semi-annually or _____ annually
 - \$ 300 a year for ___ years, payable _____ semi-annually or _____ annually
 - \$ 100 a year for ___ years, payable _____ semi-annually or _____ annually
 - Other: \$ _____ a year for _____ years, payable _____ semi-annually or _____ annually.

Please bill me in this month: _____. Or, make your check payable to the N.C. Center for Public Policy Research, or charge it to your Visa, MasterCard, or Discover Card. You can also donate online through Network for Good. Just go to www.nccppr.org and click the **Donate** icon. Call Tammy Bromley at (919) 832-2839 if you want to charge it to your credit card or for more information.

- I/we will make provisions **in my will** for a deferred gift to the N.C. Center for Public Policy Research.
- I plan to **donate stock** to the Center's account. Please call Nancy Rose at (919) 832-2839 for Center account information.
- I'd like to create a **Charitable Gift Annuity** with guaranteed life income and major tax benefits.
- I am employed by this company that has a **Matching Gifts Program**: _____

Name: _____

Address: _____

Signature: _____ Telephone: _____ Email: _____



**North Carolina Center for
Public Policy Research, Inc.**

5 West Hargett St., Suite 701
P. O. Box 430
Raleigh, NC 27602
Tel: (919) 832-2839
Fax: (919) 832-2847
www.nccppr.org

Nonprofit Org.
U.S. POSTAGE PAID
Permit #1121
Raleigh, N.C.