



N.C. CENTER FOR
PUBLIC POLICY
RESEARCH

From The Center Out

*The Newsletter of the North Carolina Center for Public Policy Research ... A voice for good government
March-April-May 2006*

2006 CENTER EVENT FOCUSES ON THE “CHANGING FACE OF NORTH CAROLINA”

The changing face of North Carolina – from demographics to economics to politics to technology – was the focus of the Center’s biennial event this year. The event was co-sponsored by the N.C. Center for Public Policy Research, the N.C. Cable Telecommunications Association, and Time Warner Cable and was open to Center members and the public. Four panelists discussed these and other changes:

*In 1900, 90 percent of North Carolinians lived in rural areas. In 1950, two-thirds lived in rural areas. Now only about half live in rural areas.

*For 72 years, North Carolina was dominated by one political party. Now, the state is highly competitive between Democrats (46 percent of voter registrations) and Republicans (35 percent), with the fastest-growing segment being people registering as independents or unaffiliated (19 percent).

*The state’s economy used to be dominated by textiles, tobacco, and furniture. But, since 1974, the number of farms in North Carolina has declined by 58 percent. The state is transitioning into a new economy based on pharmaceuticals, computer technology, banking and financial services, and perhaps biotechnology.

*The latest U.S. Census showed that the Asian population in North Carolina grew by 128 percent during the last decade (1990-2000) while the Hispanic population grew by 394 percent, the largest percentage growth of Hispanics in any state in the country.

*When the final golden spike was driven in Salt Lake City, Utah to connect the transcontinental railroad, the trip from coast to coast was reduced from 6 months to 6 days. It took 37 years for radio to reach 50 million homes, but it took the Internet only 4 years to do the same.

*The elderly population will explode when the first Baby Boomers turn 65 in 2011. The Medicaid program was 8 percent of the total state budget 10 years ago, but it now has doubled to 16 percent.



Participating as panelists were Congresswoman Virginia Foxx, State Treasurer Richard Moore, UNC-Chapel Hill Business School Professor Jim Johnson, and Triangle Community Foundation President Andrea Bazán-Manson. Rob Boisvert of Time Warner Cable’s News 14 Carolina channel in Charlotte served as moderator. Foxx, a Republican from Banner Elk, represents 12 counties in northwest North Carolina that make up the 5th Congressional District. She is only the third woman in North Carolina history to hold a seat in Congress. Prior to this first term in the U.S. House of Representatives, she served 10 years in the state Senate. She also has been President of Mayland Community College in Spruce Pine and Deputy Secretary of the N.C. Department of Administration under former Gov. Jim Martin.

Richard Moore, a Democrat from Kittrell, is serving his second term as State Treasurer, where he oversees pension funds for nearly 700,000 public employees and manages the debt of state and local governments. He also has served as a federal prosecutor, a member of the N.C. House of Representatives, and Secretary of Crime Control and Public Safety under former Gov. Jim Hunt. As Secretary, he led North Carolina's response and recovery from seven natural disasters, including Hurricanes Fran and Floyd.

Johnson is Director of the Urban Investment Strategies Center at the Kenan-Flagler Business School at the University of North Carolina at Chapel Hill. He also is Co-Director of the Center for Sustainable Enterprise. Dr. Johnson's current research focuses on demographic changes in North Carolina and in the U.S. and their implications for the work force and workplace. Johnson has appeared on "The Today Show" on NBC, "ABC Nightly News," the "CBS Evening News," and "Inside Politics" on CNN.

Bazán-Manson is President of the Triangle Community Foundation, whose mission is to expand private philanthropy in Wake, Durham, Orange, and Chatham counties. She serves on the boards for the John Rex Endowment and the N.C. Center for Nonprofits and as Vice Chair of the National Council of La Raza in Washington, D.C. She was served as the first Executive Director of El Pueblo, a statewide advocacy and public policy nonprofit organization for Latinos. Born in Boston, she grew up in Argentina.

When asked to describe the two biggest changes in North Carolina over the last 20 years, Foxx cited the increase in the number of immigrants to the state and the expansion of the state and federal budgets. Moore noted the amount of money the state has spent on education and the dividend reaped from that investment and how we have transformed our economy – from textiles, tobacco, and furniture to a service economy. Bazán-Manson said the biggest changes were in demographics and increased diversity and the shift from a manufacturing economy to a high-tech, retail, service-oriented economy. Johnson said North Carolina is now a major magnet of job growth – especially in education and in hospital and leisure services. The paradox is that this growth is also accompanied by a widening gap between the haves and have-nots. He also said migration into the state is a major change, including migration back to the state by African Americans.

The sharpest points of disagreement came in an exchange between Foxx and Johnson. Foxx said no issue is of more concern to her constituents than illegal immigration. "We're a nation of immigrants, but we're also a nation of laws," she said. Johnson countered with the findings from his recent study that said the 600,000 Hispanics in North Carolina contribute \$9 billion in economic impact in the state, including \$8.3 billion in consumer spending. In rural counties, he said the Hispanic population is driving the economy.

"North Carolina is undergoing fundamental changes right now," said Ran Coble, director of the N.C. Center for Public Policy Research. "It's hard to see it when you're in the middle of it, but the state's economy, politics, and demographics all are changing fast. We hope this bipartisan event gave people a chance to think about these changes and to help all of us deal with the public policy and leadership challenges they present," he added.

The one-hour program, "The Changing Face of North Carolina" was videotaped and aired on cable TV stations across the state. It already has aired 31 times in the Research Triangle area, the Triad, and Charlotte. Call your local cable TV provider for local schedules, or if you want to borrow a videotape from the Center, email Tammy Bromley at tbromley@nccppr.org.

This is the sixth public event the Center has co-sponsored with the N.C. Cable Telecommunications Association and Time Warner Cable since 1996. Five of the programs have won national cable TV awards.

PREVIEW OF THE 2006 LEGISLATIVE SESSION
by Ran Coble
N.C. Center for Public Policy Research

The 2006 Legislative Short Session began May 9. We thought you might like to see an outline of likely topics on the legislative agenda over the next few months.

*In the even-numbered years, the N.C. General Assembly comes to Raleigh to do 3 things:

- A.** to adjust the **budget** passed the previous year,
- B.** to consider **bills passed by one chamber** (House or Senate) but not the other, and
- C.** to deal with **recommendations from study commissions**.

A. The State Budget: currently \$17.3 billion

- *There is a \$2.3 billion surplus this year for first time in 5 years – the healthiest situation since the late 1990s.
- *The 2005 General Assembly set aside \$400 million for this year and state agencies left another \$100 million unspent in one-time, nonrecurring money.
- *There is a lot of pent-up demand for funds after four consecutive years when the legislature came to town facing deficits.

Among the spending requests are the following

1. Pay raise for state employees: Gov. Easley asked for 4% increase; Senate budget has 5%
2. Pay raise for public school teachers to get their salaries to the national average: Gov. Easley and Senate budget propose 8%
3. Enrollment increases in universities and community colleges: \$117 million
4. Annual teacher performance bonuses: \$100 million
5. Gov. Easley's education initiatives: Money for Learn & Earn, \$10 million for initiative on smaller high schools, and \$5 million for middle school reading coaches
6. State assistance to poor school districts under *Leandro* case: \$40 million increase
7. Mental health reform: Gov. proposes \$89 million, Senate budget has \$105 million
8. Rainy Day Fund replenishment: \$324 million + \$50 million for emergencies
9. Repairs and renovations to state buildings: \$300 million
10. Water quality: Series of articles by *The News & Observer* of Raleigh prompts Gov. Easley to act
11. New art museum building to house Rodin sculptures: \$40 million
12. Courts and law enforcement: Gov. Easley asked for \$47.7 million for more district attorneys, judges, SBI agents, Highway Patrol, crime lab, and technology upgrades
13. University system requests: \$75.5 million for faculty pay raises; money for enrollment increases and initiatives to increase the number of teachers and nurses; \$415 million for capital projects; add N.C. School of Science and Mathematics to the current 16-campus system
14. New dental school proposed at East Carolina University: costs \$80 million; \$7 million in planning money for ECU and UNC-CH recommended by UNC Board of Governors
 - *Advocates say N.C. is near the bottom (46th) in ratio of dentists to population; 5 counties in East have no dentists.
 - *Opponents say only 12 states have more than one dental school, UNC-CH dental school is increasing enrollment, and dentists won't stay in East.
15. Housing Trust Fund for affordable homes: \$50 million for 6,000 families requested by a coalition of nonprofits
16. State prescription drug program to fill Medicare Part D gap, proposed because the N.C. Senior Care program has ended

17. **Possible bond issues:**

- a. Land for Tomorrow: \$1 billion total, with \$200 million/year for 5 years to preserve 1 million acres of open space (estimated 100,000 acres of land lost each year in N.C.)
- b. Water and sewer projects (Rural Economic Development Center): \$1 billion
- c. Transportation: \$1 billion proposed by N.C. GO!, a coalition of chambers of commerce, highway construction companies, and regional transit systems
- d. Public school facilities

18. Debt service payments due to rise to \$618 million for 2006-07 (34% of this is due to UNC and community college bonds authorized in 2000)

19. **Possible tax cuts** (could be coupled with minimum wage increase and incentives for small business to offer health insurance described in B1 and 2 below)

- a. Let the two temporary tax increases enacted in 2001 expire: half-cent increase on sales tax and half-percentage point increase on individual income tax for the 61,000 taxpayers in the highest income bracket; total revenue lost if repealed entirely would be \$580 million. Senate budget proposes reducing the state sales tax rate from 4.5% to 4.25% effective 1/1/07, and reducing the income tax on high-income earners from 8.25% to 8%
- b. Gov. Easley proposes cap on 29.9¢ state gas tax: currently, state gas tax is indexed to wholesale gasoline price and has been rising fast
- c. Corporate income tax: N.C. Citizens for Business and Industry favors a reduction

B. Bills That Passed One Chamber (House or Senate) in 2005 and Are Eligible for Consideration in 2006

1. Minimum wage bill – House passed 85¢ increase in 2005. House and Senate passed \$1 increase in May 2006, so this is likely outcome. The current N.C. minimum wage is \$5.15/hr. or \$10,712/year and has not gone up since 1997. NFIB (National Federation of Independent Business) opposes it, saying let the market set wages and that N.C. could lose 135,000+ jobs vs. a coalition of 10 organizations and State Treasurer Richard Moore favor the increase, which would affect 101,000 workers. 79% of the public favor the increase, said a Elon University poll
2. Give tax credits (\$800 per worker) to small businesses (25 or fewer employees) that offer health insurance – House passed; would cost \$34 million in 1st year and \$78 million in 2nd year; half of uninsured work for businesses of this size
3. Student on UNC Board of Governors would get a voting seat: passed by large margins in House in three consecutive sessions
4. Greater restrictions on drivers licenses for illegal immigrants

C. Recommendations from Study Commissions

1. Domestic violence: money for expansion of family courts, more visitation and exchange centers, and training in violence prevention in schools – all recommended by the N.C. Center for Public Policy Research and by a legislative study commission
2. Mental health reform: Goal was to shift people from state institutions to local communities, with patients able to live independently or in group homes and have medical appointments, job training, learn life skills locally; \$155 million recommended by a legislative oversight commission; Gov. Easley proposes \$89 million: Senate budget has \$105 million
3. Decision on what to do with Dorothea Dix Mental Hospital land in Raleigh: options are sell and develop it, use it as an urban park, or use it for mental health purposes; decision likely to be deferred
4. State takeover of local share of Medicaid or a cap on the amount counties have to pay; the House Subcommittee of the Select Committee on Health Care recommended \$65 million in state relief to counties
5. Capital punishment: action unlikely until 2007 says Committee Co-Chair Rep. Joe Hackney

D. Biggest Issue for 2006 Other Than Above

1. Ethics/Campaign Finance/Lobby Law reform arising out of House Speaker's troubles
Possible measures include:
 - a. Ban on gifts to legislators and a "no gifts" registry; House bill allows gifts up to \$1,000
 - b. Ban on campaign contributions from lobbyists
 - c. Strengthen existing ethics board in executive branch and existing legislative ethics committees or establish independent ethics board over all three branches of government
 - d. Require dual registration when lobbying officials in both the executive and legislative branches
 - e. No blank checks from campaign donors
 - f. Ban on special provisions in budget bills, as recommended by the N.C. Center for Public Policy Research
 - g. Ban on blank bills which have a title but no contents: blank bills are often used to circumvent dead lines for introduction of bills
 - h. Allow reasonable time to study budget between committee report and floor debate
 - i. Sponsors' names to appear in budget bill when pork barrel appropriations are proposed for particular legislative districts
 - j. Public financing of legislative campaigns
 - k. Term limits for legislative leaders
 - l. Ban committee floaters (legislators who are *ex officio* members of all committees and can show up anywhere and vote)
 - m. Lengthen "cooling off" period (from six months to one year) for legislators who become lobbyists
 - n. Quarterly reports for lobbying expenses instead of monthly reports (as will be required on 1/1/07)

E. Other Issues Likely To Come Up

1. Repeal of House special provision in the 2005 budget bill requiring eye exams for children entering school; Superior Court Judge Leon Stanback delayed implementation until June 2007
2. Repeal of Senate special provision in 2005 budget allowing in-state tuition for out-of-state athletes and scholarship students; costs universities \$32 million in lost tuition revenue
3. Amendments to lottery (legislators may not want to make changes in the lottery in its first year of operation, however)
 - a. "Lockbox" amendment to ensure that lottery revenues add to, rather than supplant, existing education revenues,
 - b. Change formula for proceeds for local school construction; 35% of the part of the proceeds allocated to school construction under the current formula is based on whether a county's property tax rate meets or exceeds state average
 - c. No illegal immigrants could win lottery prizes
 - d. Raise the percentage of revenues dedicated to prizes above the current 50%
 - e. Loosen the restrictions on advertising
4. Ban on video poker: Senate already passed a ban in May 2006
5. TV service: whether could buy TV service over telephone lines (part of change in franchise tax laws)
 - *Telephone companies want to offer TV service over phone lines.
 - *Cable TV companies say this would give telephone companies a break that cable didn't have.
 - *Local governments would lose the right to authorize franchise agreements and are worried about lost revenue replaced by new state sales tax.
 - *Consumer advocates fear this will leave out rural or poor neighborhoods.
 - *Utilities Commission would be given power to authorize franchise agreements.
6. Immigration bills: Lawmakers in 42 states have introduced 368 bills this year alone, according to the National Conference of State Legislatures. Possible proposals in N.C. include:
 - a. No illegal immigrants could win lottery prizes.
 - b. Stop illegal immigrants from working on state jobs.
 - c. Restrict immigrants' access to social services.
 - d. Make employers liable for hiring illegal immigrants.
 - e. Greater restrictions on drivers licenses.

Special Thanks to Our Foundation and Corporate Contributors

| | | | |
|--|---|---|--|
| <p>Benefactors (\$2,000+) Progress Energy GlaxoSmithKline, Inc. The N.Y. Times Company Foundation N.C. Cable Telecommunications Assn. Altria Group Asheboro Elastics Corporation *Bank of America CitiFinancial Duke Energy Foundation GMAC Insurance IBM Corporation Pearsall Operating Company Piedmont Natural Gas Company Sprint Time Warner Cable *Wachovia Corporation</p> <p>Patrons (\$1,000-\$1,999) Bank of Granite BB&T Charitable Foundation Burlington Industries Foundation *<i>The Charlotte Observer</i> Cisco Systems CommScope *First Charter Bank First National Bank & Trust Company First National Bank of Shelby <i>The News & Record</i> of Greensboro National Gypsum Company *Quintiles Gives Back Fund of Triangle Community Foundation RBC Centura Sara Lee Branded Apparel Talecris Biotherapeutics U.S. Trust Company</p> <p>Supporters (\$500-\$999) *ACS, Inc. *Asheville Savings Bank *Bridgestone/Firestone Capitol Broadcasting Company</p> | <p>Cherokee Investment Partners Clariant Corporation Coca-Cola Bottling Company Consolidated <i>The Daily Reflector</i> The Dickson Foundation *Dominion N.C. Power Elastic Therapy, Inc. <i>The Fayetteville Observer</i> First Citizens Bank Flow Companies Food Lion Glen Raven Inc. High Point Bank & Trust Company Kennedy Covington Lobdell & Hickman Lexington State Bank Little Diversified Architectural Consulting *Mission Hospitals N.C. Bankers Association N.C. Farm Bureau Federation North Carolina Pork Council *Pfizer, Inc. Randolph Hospital Red Hat Southern Community Bank & Trust Tanner Companies, LLC <i>The Transylvania Times</i> United Guaranty Corporation University Health Systems of Eastern Carolina VF Corporation *Womble Carlyle Sandridge & Rice WSOC-TV</p> <p>Donors (\$300-\$499) *American Institute of Architects-NC Chapter Biltmore Estate Bone & Associates Cape Fear Valley Health Systems Mike Davis Public Relations Golden Corral Corporation NACCO Materials Handling Group</p> | <p>N.C. Academy of Trial Lawyers N.C. Association of Convenience Stores Pinehurst, Inc. Gregory Poole Equipment Co. Poyner & Spruill Twiggs, Beskind, Strickland & Rabenau, PA Wyrick, Robbins, Yates & Ponton, LLP</p> <p>Full-Service Members (\$200-\$299) Advantage Carolina Foundation Noel L. Allen Zeb Alley, Alley Associates Nigel Alston Batchelor, Tillery & Roberts *Luke Bierman-Institute of *Emerging Issues *Brooks, Pierce, McLendon, Humphrey & Leonard Ronnie Capps *Charlotte Chamber of Commerce Randolph Cloud & Associates Keith Crisco Cumberland County Business Council Cumberland County Library Phillip R. Dixon The Duke Endowment Electricities of N.C. Allen Feezor Marilyn Foote-Hudson Loleta Wood Foster Randy Fraser Goodrich Corporation Peter Hans Hartzell & Whiteman, LLP <i>The Herald-Sun</i> of Durham H. Parks Helms Larry Himes The HomeTrust Bank Sen. David Hoyle Joel & Brenda Huneycutt Insurance Federation of N.C.</p> | <p>James D. Johnson David L. Jones Joyner Library-East Carolina University Betsy Justus Harry Kaplan Ed Kizer Mark Lanier - UNC-W Lumbee Guaranty Bank *Dr. Dennis Massey *Mayview Convalescent Center John W. McAlister McCorkle Policy Consulting *McGuire, Wood & Bissette, PA E.S. (Jim) Melvin Beau Mills Moore & Van Allen, PLLC N.C. Association of Broadcasters N.C. Association of Defense Attorneys N.C. Assn. of Electric Cooperatives N.C. Assn. of Insurance & Financial Advisors *N.C. Association of REALTORS N.C. Bar Association N.C. Foundation for Advanced Health Programs *N.C. Institute of Minority Economic Development N.C. Network *N.C. Press Association N.C. School Boards Assn. *N.C. State Ports Authority *NCTA (N.C. Technology Assn.) NFIB Susan L. Patterson Sen. Tony Rand <i>The Salisbury Post</i> Justine Strand-NCAPA Leonorah H. Stout Rep. Alice G. Underhill Judith Wegner D. Jordan Whichard III Dr. Tony Zeiss</p> |
|--|---|---|--|

* Indicates new contributors or those rejoining after an absence of a year or more.

Welcome New Individual and Organizational Members and Thanks to Our Supporting Members

American Heart Association -
 Lynette Tolson
 Gene Arnold
 Judge Wade Barber
 Mark Bardill
 *Dr. Gretchen Bataille
 *Benchmark Life Strategies -
 Mack C. Jay III
 Leslie & Ret Boney
 Richard & Pam Bostic
 *Bob Burgin
 Ronnie Capps
 George & Deborah Christie
 Dumont Clarke IV
 Ran Coble & Jane Kendall
 Steve & Louise Coggins
 *Norman R. Cohen
 M/M Arthur Cooper
 Rennie Cuthbertson
 Gordon DeFries
 Dr. Leah Devlin
 John Ellison
 Barbara M. Fletcher
 Randy Fraser
 William C. Friday
 Tom Gilmore
 Sandra Greene
 James G. Hanes III
 Peter Hans
 Tommy Harrelson
 Lori Ann Harris

Dr. & Mrs. Donald Hayman
 Rick Herndon-High Country Council of
 Government
 Bill Holman & Stephanie Bass
 Lynn R. Holmes
 Edie Hughes
 Judge Robert C. Hunter
 Robert N. & Susan Hunter
 Sen. S. Clark Jenkins
 *Glenn Jernigan
 Dr. William Burns Jones Jr.
 Bob Jordan III
 M/M Keith & Chancy Kapp
 Martine C. Kendall
 Marianne Kersey
 Ruth & Ed Klemmer
 Helen F. Ladd
 Marian Lowry
 Rep. Daniel F. McComas
 Rep. Marian N. McLawhorn
 *Karen McNeil-Miller
 Mayor Charles Meeker &
 Dr. Anne McLaurin
 Robert & Cama Merritt
 Sandy Moulton & Thomas Wong
 National Association of Social Workers
 Mary O'Connell
 Dr. John Olmsted
 William D. Parmelee
 Steve Parrott
 Francella & Ray Poston

Rep. Jean Preston
 Congressman David & Lisa Price
 *Professional Educators of NC -
 Annette Thomas
 *W. Paul Pulley Jr.
 Stephen W. Raper
 H.D. Reaves Jr.
 Thomas W. Ross
 Evelyn Schmidt
 *Bill Scoggin
 Robert W. Scott
 Katherine D. Skinner
 Florence Gray Soltys
 Robert W. Spearman
 Edwin M. Speas Jr.
 Dr. H. Frank Starr Jr.
 *Robin Summerlin
 *Doris Thompson
 *Gregg Thompson
 *Marsha Thompson
 *Nancy Thompson
 *R. Bruce Thompson II -
 Parker Poe Adams & Bernstein
 *Robert Thompson
 P.E. Upchurch
 Dr. Lynn Whitener
 Malcolm L. Williams
 Lee Wing
 Leslie Winner
 Deil S. Wright

Thanks to Our 2005 Year-End Contributors

Noel A. Allen
 Dr. Robert H. Bilbro
 Leslie & Ret Boney
 Richard T. Boyette
 Thomas W. Bradshaw Jr.
 Ronnie Capps
 Katherine Merritt Chambers
 Ran Coble
 Steve & Louise Coggins
 Philip J. Cook
 David & Jan Crotts
 Dr. Walt DeVries
 Roberta Ann Dunbar
 Elizabeth Fentress
 Loleta Wood Foster
 William C. Friday
 Dr. Gibson Gray
 John F. Graybeal

Max Halperen
 Judge Joyce Hamilton
 Ellis Hankins
 Sen. Fletcher L. Hartsell Jr.
 J. Jerome Hartzell
 Dr. Martin P. Hines
 Bill Holman
 James D. Johnson
 David H. Kiel
 Cyrus & Carolyn King
 Ruth R. & Ed Klemmer
 Betty Ann Knudsen
 Joan Lanier
 Dr. A. Helen Martikainen
 Mary Ann McCoy
 Mayor Charles Meeker
 Sherry B. Melton
 E.S. (Jim) Melvin

Sally L. Migliore
 Luther T. Moore
 Susan L. Patterson
 George Penick
 Dr. Lessa Phillips
 William A. Pully
 George Reed
 Franklin T. Roberts
 John L. Sanders
 Edwin M. Speas Jr.
 Pearson H. Stewart
 Leonorah H. Stout
 Brenda Summers
 Dr. David Tayloe Jr.
 Anna Tefft
 Charlotte Todd
 David G. Warren
 Robert Warwick

* Indicates new contributors or those rejoining after an absence of a year or more.

RESEARCH CENTER ELECTS SIX NEW BOARD MEMBERS AND OFFICERS ELECTED

Six New Center Board Members

Elected to the Center's statewide Board of Directors for three-year terms (2006-2008) were Robert F. Burgin of Asheville, Karen McNeil-Miller of Winston-Salem, Susan Patterson of Charlotte, Representative Jean Preston of Emerald Isle, Gwynn T. Swinson of Raleigh, and Gregg Thompson of Spruce Pine and Raleigh. Burgin is the retired President and Chief Executive Officer of Mission Health and Hospitals, and McNeil-Miller is President of the Kate B. Reynolds Charitable Trust. Patterson is Director of the Community Partners Program and Program Officer for the John S. and James L. Knight Foundation. Preston is a seven-term member of the N.C. House of Representatives and a retired public school teacher and principal. Swinson is the former Secretary of Administration under Governor Mike Easley and recently became the new Vice President of Government and Community Affairs and External Relations at Duke University Medical Center and Health System. Thompson is State Director of the National Federation of Independent Business and a former legislator.

"The Center's Board is carefully constructed to be representative of the people of North Carolina in terms of race and ethnicity, gender, region of the state, and political party affiliations," says Board Chairman Michael C. Miller of Asheboro. "We are very pleased to welcome these outstanding citizens and leaders to our Board."

Four Officers Elected for 2006

Miller was elected Chairman of the Center's Board of Directors for 2006. He is CEO of First National Bank and Trust Company and recently served as President of the N.C. Bankers Association. Also elected as officers for one-year terms were Representative Ed McMahan of Charlotte as Vice Chairman, Stephanie M. Walker of Greensboro as Secretary, and Randy Fraser of Raleigh as Treasurer. McMahan is a six-term member of the N.C. House of Representatives and Vice Chairman of Little Diversified Architectural Consulting. Walker is the principal of Walker and Associates Consulting, Inc., and Fraser is Vice President of Government Affairs in North Carolina for Time Warner.



**North Carolina Center for
Public Policy Research, Inc.**
5 West Hargett St., Suite 701
P. O. Box 430
Raleigh, NC 27602
Tel: (919) 832-2839
Fax: (919) 832-2847
www.nccppr.org

Nonprofit Org.
U.S. POSTAGE PAID
Permit #1121
Raleigh, N.C.