

> **SAMPLE COPY** DO NOT REMOVE

> > A report by the

The North Carolina Center for Public Policy Research

Table of Contents:



Methodology and Response Rates for the Survey of Rankings of the	
Most Influential Lobbyists in the 2001 North Carolina General Assembly	4
Rankings of the Most Influential Lobbyists in the 2001 North Carolina General Assembly	5
in Alphabetical Order	
About the North Carolina Center for Public Policy Research	. 19

Methodology and Response Rates for the Survey of Rankings of the Most Influential Lobbyists in the 2001 North Carolina General Assembly



The N.C. Center for Public Policy Research conducted its biennial survey during February, March, and April of 2002, after adjournment of the legislature's regular session in December 2001. All state Senators and Representatives, 321 registered lobbyists, and 28 state capital news correspondents were asked to list the 10 most influential lobbyists and/or state agency legislative liaisons during the 2001 session of the North Carolina General Assembly. Those surveyed received a list of all the lobbyists and legislative liaisons registered with the N.C. Secretary of State.

Seventy-two of the 120 House members (60%) responded to the Center's survey, as did 27 of the 50 Senators (54%), 146 of the 321 lobbyists based in North Carolina and lead state agency legislative liaisons (45%), and 15 of 28 capital news correspondents (54%). The overall response rate was 50%.

At the end of the 2001 session, 580 lobbyists were registered with the Secretary of State, representing 657 different companies or organizations. The Center's calculations of the number of lobbyists count each lobbyist only once, even if they represent more than one client. There were also 168 legislative liaisons, representing 40 different state government agencies and licensing boards, registered with the Secretary of State.

The following pages list the most influential lobbyists during the 2001 North Carolina General Assembly, as ranked by legislators, fellow lobbyists, and capital news correspondents. Where applicable, rankings from previous legislative sessions are included. If the lobbyist is a former legislator or a lawyer, that also is indicated.



ZEBULON D. ALLEY, of the Raleigh law firm of Alley Associates, representing The American Society of Consultant Pharmacists (MultiState Associates), Deloitte & Touche LLP, Eastern Band of Cherokees, Ernst & Young LLP, KPMG Peat Marwick LLP, Microelectronics Center of N.C. (MCNC), N.C. Association of Pharmacists, N.C. Natural Gas Co., N.C. Vending Assn., PricewaterhouseCoopers, Progress Energy, Sprint, and Veterans of Foreign Wars.	2001.2001	1999-2000 1	1 1	1995.10	993-19 1	1 1991.19	1989:11 1	1 1987.1	1985-1988 4	kormer geselv yes	Lawer Ves
DON BEASON, of the Raleigh lobbying firm, The Capitol Group, representing BB&T Corp., BellSouth Corporation, Bombardier Inc./Canadair, Carolina Power & Light, Discus, Electronic Data Systems, League of Landscape Architects, Maple Leaf Sports, Inc, Microelectronics Center of N.C. (MCNC), N.C. Natural Gas Co., N.C. Railroad Co., N.C. Restaurant Assn., Progress Energy, and United Health Group.	2	3	2	3	32	n/a	n/a	n/a	n/a	no	no
ROGER W. BONE, of the Raleigh lobbying firm of Bone & Associates, representing Carolina Independent Automobile Dealers Assn., Discover Card, Eastern Equipment Dealers Assn., Eli Lilly & Company, The Hunter Group, Lorillard Tobacco Co., Morgan Stanley Dean Witter & Co. (MultiState Associates), N.C. Assn., Long Term Care Facilities, N.C. Firemen's Assn., N.C. Propane Gas Assn., N.C. Society of Enrolled Agents, N.C. State Coalition 2000, Resident Lenders of N.C., Sprint, and Universal Leaf Tobacco Company Inc.	3	2	3	2	3	4	10	14	n/a	yes	no



B. DAVIS HORNE, JR., of the Raleigh law firm of Smith, Anderson, Blount, Dorsett, Mitchell & Jernigan, representing Brady Sales and Service Inc., Carolina Power & Light, Centex Rooney Construction Co., Committee on State Taxation, Community Financial Services Association (MultiState Associates), Electronic Data Systems, EMC Corp., Ford Motor Co., National Assn. of Independent Insurers, N.C. Medical Society, N.C. Natural Gas Co., N.C. Troopers Assn., Progress Energy, Sandhills Physicians Inc., 3M Corp., Variable Annuity Life Insurance Company (VALIC Corporation), and Waste Management.	2001.2002	20	21	22	n/a	33	32	n/a	1985-1995 n/a	Forne Legisl	Jannet yes
LESLIE H. BEVACQUA, representing North Carolina Citizens for Business & Industry.	5	7	12	27	31	n/a	n/a	n/a	n/a	no	no

© Copyright N.C. Center for Public Policy Research, P.O. Box 430, Raleigh, NC 27602.

J. ALLEN ADAMS,

Fund.

of the Raleigh office of the law firm of Parker, Poe, Adams & Bernstein, representing ACS Government Services, Affordable Housing Coalition, Brisben Companies, Christenbury Surgery Center, Consulting Engineers Council of N.C., Environmental Systems Products, GTECH, N.C. Biotechnology Center, N.C. Citizens for Community Action, N.C. Head Start Assn., N.C. Retired Governmental Employees Assn., Nextel, North Carolinians Against Gun Violence, Royal Purple, Sun Microsystems, Triangle Transit Authority, and the Tsunami

yes



JOHN T. BODE,

of the Raleigh law firm of Bode, Call & Stroupe, representing Accenture LLP, American College of Radiology-N.C. Chapter, BellSouth Corporation, The Biltmore Co., Bovis Lend Lease Inc., Brynn Marr Behavioral Healthcare System, Carolina Power & Light, Centex Rooney Construction Co., Independent Insurance Agents of N.C. Inc., N.C. Academy of Physician Assistants, N.C. Hospital Assn., N.C. Natural Gas Co., Progress Energy, Wake Forest Univ. Bowman Gray School of Medicine, and the Wine Institute.

JOHN B. MCMILLAN.

of the Raleigh law firm of Manning, Fulton & Skinner, representing Allstate Insurance Co., Anheuser-Busch Companies Inc., Bayer Corporation, Citizens for Quality Healthcare Inc., DIMON International Inc., ElectriCities of N.C. Inc., Food Lion Inc., Friends of the N.C. State Museum of Natural Sciences, Insurance Auto Auctions Corp., Jordan Lumber & Supply Inc., N.C. Assn. of Mortgage Professionals, N.C. Assn. of Realtors Inc., N.C. Bar Assn., The N.C. Chapter of the Nature Conservancy, N.C. Citizens for Business and Industry, N.C. Legal Services Planning Council, Pharmaceutical Research and Manufacturers of America, Standard Commercial Corp., Tobacco Quota Warehouse Alliance, and Westmoreland-LG&E Partners.

3001-2002	5999.20°C	997.19°	1995-19 4	1993 <u>-1</u> 9 13	9 <u>4.</u> 10	992.11 97.	1987.) 18	1985-1986 n/a	Former Legist no	lawier yes
8	12	9	9	18	n/a	n/a	n/a	n/a	no	yes



	3001-3002	1999-20	1997-19	1995-19	1993-19	1991-19	1989-1	990 1987-19	1985-1986	Former Legisl	dor Lawer
ALEXANDER P. "SANDY" SANDS, III, of the Raleigh office of the law firm of Womble, Carlyle, Sandridge & Rice, representing Airport Express Inc., The Association of American Publishers, AT&T, Bio-Medical Applications of Clinton Inc., Bio-Medical Applications of Fayetteville Inc., Bio-Medical Applications of N.C. Inc., Carolinas Healthcare System, Cascade Auto Glass Inc. (MultiState Associates), DirecTV (MultiState Associates), Entergy Wholesale Operations, Guardian Financial Services Inc. dba Fast Check, KoSa, Kraft Foods Incorporated by Philip Morris Management Company, Lowe's Companies Inc., MBNA America Bank, N.A., Miller Brewing Company by Philip Morris Management Company, N.C. State Optometric Society Inc., Philip Morris Incorporated by Philip Morris Management Company, Planet Drive Inc., Thomas Built Buses Inc., The Trust for Public Land, Vulcan Construction Materials LP, and the Williams Companies.	y	9	16	50 (tie)	n/a	n/a	n/a	ii/a	11/4	yes	yes
FRANKLIN FREEMAN, the Governor's Senior Assistant for Governmental Affairs, representing Governor Mike Easley as lead legislative liaison.	10	26	7	48	n/a	n/a	n/a	n/a	n/a	no	yes
DANIEL GERLACH, then representing the Budget and Tax Center within the N.C. Justice and Community Development Center, now the Senior Policy Advisor for Fiscal Affairs for Governor Mike Easley.	11	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
PAULA A. WOLF, representing the Covenant with North Carolina's Children.	12	18	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no



	2001-2002	1999-1	1997.19	1995:19	1993:10	1991-19	1989-1	990 1987-19	1985:1986	Former Legisl	ator Lawrer
MARVIN D. MUSSELWHITE, JR., of the Raleigh office of the law firm of Poyner & Spruill, representing Check Into Cash Inc. (MultiState Associates), ElectriCities of NC Inc., EzGov, Goodyear Tire & Rubber (MultiState Associates), ING America Insurance Holdings Inc., Johnson Controls Inc., Lexmark International Inc., Martin Marietta Materials Inc., Merck-Medco Managed Care LLC, N.C. Assn. of Nonprofit Homes for the Aging, N.C. Assn. of Textile Services, N.C. Enterprise Corp, N.C. Obstetrical and Gynecological Society, N.C. Orthopaedic Assn., SAP Public Sector & Education (MultiState Associates), SCI North Carolina Funeral Services, Inc., UST Public Affairs Inc., and WebMD.	13	11	10	8	8	9	30	n/a	n/a	yes	yes
PHILLIP J. KIRK, JR., representing North Carolina Citizens for Business and Industry.	14	8	5	10	26	n/a	n/a	n/a	n/a	yes	no
DEBORAH K. ROSS, then representing the American Civil Liberties Union of North Carolina.	15	22	37	n/a	n/a	n/a	n/a	n/a	n/a	no	yes
CHARLES B. NEELY, JR., of the Raleigh office of the law firm of Maupin, Taylor, & Ellis, representing Alcoa Inc., N.C. Hospital Assn., New Hanover Rent-A-Car Inc., and the Triangle Transit Authority. Volunteer Chairman, Citizens United Against the Lottery.	16	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	yes	yes



3001-3002

1999:1000 1991:1998 1995:1996 1993:1994

1.1990 1981.1988 1982.198

Former Lawrer

JACK COZORT,

of the Raleigh office of the law firm of Parker, Poe, Adams & Bernstein, representing Affordable Housing Coalition, Brisben Companies, Christenbury Surgery Center, Consulting Engineers Council of N.C., Cricket Communications Inc., Environmental Systems Products, GTECH, Leap Wireless International, N.C. Association of Home and Hospice Care, N.C. Biotechnology Center, N.C. Citizens for Community Action, N.C. Conference of Superior Court Judges, N.C. Head Start Assn., N.C. Network for Animals, N.C. Retired Governmental Employees Assn., Nextel, North Carolinians Against Gun Violence, Pearson Education, Inc., Royal Purple, Sun Microsystems, Triangle Transit Authority, and the Tsunami Fund.

ANN Q. DUNCAN,

then of the Raleigh office of the law firm of Womble, Carlyle, Sandridge & Rice, representing Airport Express Inc., AT&T, Bio-Medical Applications of Clinton Inc., Bio-Medical Applications of Fayetteville Inc., Bio-Medical Applications of N.C. Inc., Carolinas Healthcare System, Cascade Auto Glass Inc. (MultiState Associates), Entergy Wholesale Operations, Guardian Financial Services Inc. dba Fast Check, Kraft Foods Incorporated by Philip Morris Management Company, Miller Brewing Company by Philip Morris Management Company, N.C. Assn. of Health Plans Inc., Philip Morris Incorporated by Philip Morris Management Company, Thomas Built Buses Inc., The Trust for Public Land, Vulcan Construction Materials LP, and Williams Companies, now an independent contract lobbyist.

18	13	36	n/a	n/a	n/a	n/a	n/a	n/a	yes	no
----	----	----	-----	-----	-----	-----	-----	-----	-----	----



JOSEPH MCCLEES, of the New Bern lobbying firm of McClees Consulting, representing American Farmers of the Sea, American Society of Safety Engineers, Independent Lenders Group, Infiltrator Systems Inc., National Rifle Association - Institute for Legislative Action, N.C. Firearms Dealers Group, N.C. Industrial Hygiene Council, The N.C. Portable Toilet Group, N.C. Pumper Group, N.C. Technological Development Authority, Premier Manufacturing Incorporated, Premier Tech Environmental Inc., and the Smokeless Tobacco Council Inc.	2001-2002 19	16	00 25	98. 1995:19	n/a	94 1991-19	9]. 1989.19	1987.1° n/a	1985, 1986 n/a	Former Legist	no no
JEFF VAN DYKE, representing BellSouth Corporation.	20	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
FRAN PRESTON, representing the N.C. Retail Merchants Association and the N.C. Association of Medical Equipment Services.	21	30	22	n/a	50	25	19	27	n/a	no	no
W. EUGENE AINSWORTH, representing R. J. Reynolds Tobacco Company.	22	33	43	28	n/a	n/a	n/a	n/a	n/a	no	yes
P. E. "GENE" UPCHURCH, III, representing Carolina Power & Light Company, N.C. Natural Gas Co., and Progress Energy.	23	21	26	n/a	22	n/a	n/a	n/a	n/a	no	no



		2001-20012	1999-20	900 1997-19	1995-19	1993:19	92:1991:19	1989:1	990 1987-19	1985:1980	Former Legisla	tor Lawyer
Alliance for Managed Care, American Transportation Dev Industries Inc., Corning Inc., Granville County, Inspection Carriers Exemption Coalition Mortgage Bankers Assn. of the Partnership Investment Corp. Cooperatives Inc., N.C. Assn. Distillers League Inc., N.C. I Corporation, The Prudential Industrial Indus	First Sterling Financial Inc., Station Assn. of N.C., Interstate In, Metropolitan Life Insurance Co., Ine Carolinas Inc., National Inc., N.C. Assn. of Electric In of Registers of Deeds, N.C. Insurance Guaranty Assn., Nucor Insurance Co. of America, Raleighegency Development Associates Inerica, Town of Weldon, TranCorp	24	36 (tie)	49 [°]	n/a	37	26 (tie)	n/a	n/a	n/a	no	yes
Leonard, L.L.C, representing Carolina Asphalt Pavement A Hospital, City of Greensboro, Company, Lorillard Tobacco Stores, N.C. Citizens for Bus	erce, McLendon, Humphrey, & Avis Rent-A-Car System Inc., assn. (CAPA), Catawba Memorial Jefferson-Pilot Life Insurance Co., N.C. Assn. of Convenience iness and Industry, N.C. Coalition estaurant Assn., Opticare Health lth Services Inc.	25	41	n/a	n/a	11	n/a	n/a	n/a	n/a	no	yes
CHRISTOPHER A. VALA respresenting the N.C. Beer &	URI, & Wine Wholesalers' Association.	26	n/a	27	35	49	22	31	n/a	n/a	no	no
Inc., FirstCarolinaCare Inc., I America Inc. (MultiState Ass	KAPLAN, merican Heart Assn. N.C. Affiliate Food Bank of N.C., Honda North ociates), N.C. Assn. of Health Organization, Schering-Plough	27	35	31	18	21	n/a	n/a	n/a	n/a	no	yes

[©] Copyright N.C. Center for Public Policy Research, P.O. Box 430, Raleigh, NC 27602.

External Affairs Inc., and WellPath Select Inc.



RICHARD M. TAYLOR, JR., representing the North Carolina Academy of Trial Lawyers.	2001-2002 28	1999:20 49	00 1997-1 11/a	1995-19 n/a	1993-19 n/a	1991.19 n/a	1989.) n/a	990 1987-1 n/a	1985,1986 n/a	kolusi no	langer yes
RANDOLPH E. CLOUD, of the firm Randolph E. Cloud and Associates, representing the American Cancer Society, American Lung Assn. of N.C., American Massage Therapy Assn. N.C. Chapter, N.C. Assn. for Behavioral Health Care, N.C. Center for Nonprofits, N.C. Council of Community Programs, N.C. High School Athletic Assn., N.C. Locksmiths Assn., and the N.C. Psychological Assn., Inc.	29	27	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
SAMUEL H. JOHNSON, of the Raleigh law firm of Johnson, Hearn, Vinegar & Gee, PLLC, representing American Institute of Architects - N.C., Carolina/Virginia Dairy Products Assn., N.C. Assn. of Certified Public Accountants, N.C. Assn. of Premium Service Companies, N.C. Associated Industries, N.C. Automobile Dealers Assn., Sara Lee Corporation, and Theater Owners of N.C. & S.C. Inc.	30	10	13	14	4	3.	2	2	1	yes	yes
LAWRENCE A. BEWLEY, of the Raleigh lobbying firm of Lawrence Bewley & Associates, representing American Express Co., AT&T, Cash America International Inc., JM Family Enterprises Inc., N.C. Assn. of Nurserymen, N.C. Landscape Assn., R.J. Reynolds Tobacco Co., Securities Industry Assn., and Turfgrass Council of North Carolina.	31	36 (tie)	32	13	16	30	n/a	n/a	n/a	no	no



	2001.2002	1999-20	997.19	995.19	1993:19	1991-19	1989-1	1987-19	1985-1986	Former	ior Lawyer
LEON M. "CHIP" KILLIAN, III, of the Raleigh law firm of Moore & Van Allen, representing Alliance for Managed Care, Alliance of American Insurers, American Transportation Development LLC, Coachmen Industries Inc., Corning Inc., First Sterling Financial Inc., Granville County, Haywood County, Inspection Station Assn. of N.C., Mortgage Bankers Assn. of the Carolinas Inc., National Partnership Investment Corp., N.C. Assn. of Electric Cooperatives Inc., N.C. Assn. of Registers of Deeds, N.C. Distillers League Inc., Nucor Corporation, Raleigh-Durham Airport Authority, Regency Development Associates Inc., Town of Weldon, and TranCorp Development Inc.	32	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	yes
HUGH H. TILSON, JR., representing the N.C. Hospital Association.	33	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	yes
JENNIE DORSETT, of the law firm of Jennie Dorsett, Attorney at Law, P.A., representing the Boys & Girls Clubs of America, Bristol-Myers Squibb, ElectriCities of N.C. Inc., Friends of Workforce Development Boards, N.C. Assn. of Health Plans Inc., N.C. Athletic Trainers Assn., N.C. Check Cashers Assn., N.C. Outdoor Advertising Assn., and Omega Protein Corporation.	34	23	45	50 (tie)	n/a	n/a	n/a	n/a	n/a	no	yes
WILLIAM G. SCOGGIN, of the law firm of Kennedy, Covington, Lobdell & Hickman, LLP, representing American Insurance Association, Carolina BroadBand Inc, Correctional Properties Trust, First Union Corporation, Lexis Publishing, Material Recovery LLC, MCI WorldCom, Microelectronics Center of N.C. (MCNC), Microsoft Corp., Novo Nordisk Pharmaceuticals Industries Inc., Personal Legal Plans Inc., Pfizer Inc., Richard E. Jacobs Group Inc., and Wachovia Corp.	35	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	yes



	2001-2002	1999-201	00 1991.19°	<u> 1995:19</u> 9	36 1993:19)A 1991:19°) 1989-19	990 1987:199	1985,1986	Former Legisla	ior Lawyer
G. PEYTON MAYNARD, of the Raleigh lobbying firm of G. Peyton Maynard & Associates Inc., representing the Association of Retarded Citizens/NC, Charlotte-Mecklenburg Board of Education, Children & Family Services Assn N.C., Developmental Disabilities Facilities Assn., Johnson & Johnson, N.C. Academy of Family Physicians, N.C. Speech, Hearing & Language Assn. Inc., and the Triangle Area Chapter of the American Red Cross.	36	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
J. MICHAEL CARPENTER, representing the North Carolina Home Builders Association.	37	6	15	11	29	n/a	n/a	n/a	n/a	no	yes
WILLIAM J. BROOKS, JR., representing the North Carolina Family Policy Council.	38	14	50	n/a	n/a	n/a	n/a	n/a	n/a	no	no ·
JOHN W. MCALISTER, representing Duke Energy Corporation.	39	44	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
KEVIN HOWELL, Legislative Liaison for Governor Mike Easley.	40	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	yes
EDMOND W. CALDWELL, JR., of the Raleigh law firm of Hafer & Caldwell, P.A., representing the Apartment Assn of N.C., Education: Everybody's Business	41	45	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	yes

Coalition, Independent Garage Owners of N.C. Inc., Inspection Station Assn. of N.C., N.C. Burglar & Fire Alarm Assn., N.C. College of Emergency Physicians, N.C. Dental Hygiene Assn., N.C. Hotel & Lodging Assn., N.C. Law Enforcement Officers Assn., N.C. Service Station Assn. Inc., N.C. Sheriff's Assn., N.C. Tire Dealers and Retreaders Assn., and the Towing &

Recovery Professionals of N.C.



	3001-2003	1999-201	00 1997:19	1995:19	96 1993:199	1991:199	1989-19	1987-198	38 1985:1986	Former Legislat	Lawyer
HENRY JONES, of the law firm of Jordan Price, Wall, Gray & Jones, L.L.P., representing the Alliance of Automobile Manufacturers, American Fire Sprinkler Association Carolinas Chapter Inc., American Forest and Paper Assn., Associated Builders & Contractors Inc., Carolinas Electrical Contractors Assn. Inc., Commercial Laboratories Assn. of N.C. Inc., N.C. Assn. of Home Inspectors, N.C. Assn. of Plumbing-Heating-Cooling Contractors Inc., N.C. Dietetic Assn., N.C. Poultry Federation Inc., N.C. Society of Accountants Inc., N.C. Veterinary Medical Assn. PAC, and Springmoor, Inc.	42	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	yes
TONY L. ADAMS, representing the N.C. Outdoor Advertising Association.	43	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
JAMES B. BLACKBURN, III, representing the N.C. Association of County Commissioners.	44 (tie)	47	n/a	n/a	43	n/a	n/a	n/a	n/a	no	yes
S. ELLIS HANKINS, representing the N.C. League of Municipalities.	44 (tie)	n/a	14	36	6	13	29	n/a	n/a	no	yes
LEANNE WINNER, representing the N.C. School Boards Association and the N.C. Council of School Attorneys.	46	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
LISA PIERCY, of the Raleigh lobbying firm, The Capitol Group, representing BellSouth Corporation, Discus, Duke Energy, Farrow Shows, N.C. Assn. of Insurance and Financial Advisors, N.C. Center for Nonprofits, N.C. Dental Society, N.C. Recreational Dealers, Penland School of Crafts, and the YMCAs of NC.	47	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
KENNETH WRIGHT, representing Blue Cross and Blue Shield of N.C.	48	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	no	no
										_	

[©] Copyright N.C. Center for Public Policy Research, P.O. Box 430, Raleigh, NC 27602.

Rankings of The Most Influential Lobbyists in the 2001 North Carolina General Assembly, in Alphabetical Order



Lobbyist	2001 Ranking		2001 Ranking
Adams, J. Allen	6	Kaplan, Harrison J. "Harry"	27
Adams, Tony L.	43	Killian, Leon M. "Chip," III	32
Ainsworth, W. Eugene	22	Kirk, Phillip J., Jr.	14
Alley, Zebulon D.	1	Maynard, G. Peyton	36
Beason, Don	2	McAlister, John W.	39
Bevacqua, Leslie H.	5	McClees, Joseph	19
Bewley, Lawrence A.	31	McMillan, John B.	8
Blackburn, James B., III	44 (tie)	Musselwhite, Marvin D., Jr.	13
Bode, John T.	7	Neely, Charles B., Jr.	16
Bone, Roger W.	3	Phillips, Jim W., Jr.	25
Brooks, Jr., William J.	38	Piercy, Lisa	47
Caldwell, Edmond W., Jr.	41	Preston, Fran	21
Carpenter, J. Michael	37	Ross, Deborah K.	15
Cloud, Randolph E.	29	Sands, Alexander P. "Sandy,"	III 9
Cozort, Jack	17	Scoggin, William G.	. 35
Dorsett, Jennie	34	Taylor, Richard M., Jr.	28
Duncan, Ann Q.	18	Teague, George	24
Freeman, Franklin	10	Tilson, Hugh H., Jr.	33
Gerlach, Daniel	. 11	Upchurch, P. E. "Gene," III	23
Hankins, S. Ellis	44 (tie)	Valauri, Christopher A.	26
Horne, B. Davis, Jr.	4	Van Dyke, Jeff	20
Howell, Kevin	40	Winner, Leanne	46
Johnson, Samuel H.	30	Wolf, Paula A.	12
Jones, Henry	42	Wright, Kenneth	48



North Carolina Center for Public Policy Research

Board of Directors

Nigel Alston David E. Benevides Peggy C. Carter Greer Cawood Donna Chavis Michelle Cook Sandra B. Greene Don Harrow Georgia Jacquez Lewis William R. McDonald Linda McGee Ed McMahan Angie McMillan Michael Miller Garrie Moore Joyce Peters Waltye Rasulala Elisa Rodriguez Bill Shore

Pat Smith Stephanie Walker Bertram E. Walls T. Hamilton Ward Thomas Wright Chair Phillip R. Dixon

Vice-Chair Betsy Y. Justus

Secretary Rann Carpenter

Treasurer Russ Stephenson

Executive Director
Ran Coble

Center Staff
Tammy Bromley
Mike McLaughlin
Laurita Ray
Nancy Rose
Sam Watts

The North Carolina Center for Public Policy Research is an independent, nonprofit organization dedicated to the goals of a better informed public and more effective, accountable, and responsive government. The Center identifies public policy issues facing North Carolina and enriches the dialogue among citizens, the media, and policymakers. Based on its research, the Center makes recommendations for improving the way government serves the people of this state. In all its efforts, the Center values reliable and objective research as a basis for analyzing public policy, independence from partisan bias and political ideology, the richness of the state's diverse population, and a belief in the importance of citizen involvement in public life.

The Center was formed in 1977 by a diverse group of private citizens "for the purpose of gathering, analyzing, and disseminating information concerning North Carolina's institutions of government." It is a nonpartisan organization guided by a self-electing Board of Directors and has individual and corporate members across the state.

Center projects include the issuance of special reports on major policy questions; the publication of a magazine called *North Carolina Insight*; public affairs programs with WPTF-AM radio, the N.C. Radio News Network, WUNC-TV, and Time Warner Cable TV; and the regular participation of members of the staff and the Board in public affairs programs across the state. An attempt is made in the various projects undertaken by the Center to synthesize the thoroughness of scholarly research with the readability of good journalism. Each Center publication represents an effort to amplify conflicting ideas on the subject under study and to reach conclusions based on sound rationalization of these competing ideas.

	•••••	••••			
	North Carolina Center fo		th your check payable to rch, P.O. Box 430, Raleig 919) 832-2847		AMOUNT ENCLOSED:
• I'd like to join N \$1000 Co	C. Center and receive the latest issue rporate Patron • \$500 Supporting Co.	porate • \$250 Full-Service'	Magazine and "From the Center (• • \$100 Supporting Individual • or reports and Article II: A Guide t	\$50 Organizational • \$36 Individual	\$
additional copies of copies of a set of al copies of copies of These prices include	the following Center publications: copies of The Most Influential Lobbyis Effectiveness Rankings for Members of Article II: A Guide to the 2001-02 N.C. i three publications (\$35.00 each set) North Carolina Insight, Vol. 18, No. 4, North Carolina Insight, Vol. 20, No. 1-tax, postage, and handling.	the 2001-02 N.C. General As Legislature, including a supp Does North Carolina Have a 2, Evaluating Charter School	sembly (\$10.00 each) element with committee assignment Citizen Legislature? (\$11.50 each s and How Stands the Public Behin	h)	\$
NAME	·	ORGA	ANIZATION		
ADDRESS	•				
יייייי.		CT ATE	71D	PHONE	

NORTH CAROLINA CENTER FOR PUBLIC POLICY RESEARCH INC.
P.O. Box 430, Raleigh, North Carolina 27602
Tel: 919-832-2839, Fax: 919-832-2847
Tel: 919-832-2839, Fax: 919-832-2847

